

PROGRAM OF EVENTS AND THEY ARE OFF, TO BUILD BACK THE EUROPEAN ECONOMY

DAY 1 (Sept. 8)

REGISTRATION AND WELCOME COFFEE
From 9:00 - Amphithéâtre et Suresnes Lounges

10:00-12:30

LESSONS LEARNED IN 2020/2021

TIME	POWER TALKS	Main conference room
09:45 / 10:00	Welcome speech	
10:00 / 10:30	Inauguration speech	
10:30 / 11:00	Keynote address	
11:00 / 11:30	This time is different. What the pandemic changed for private equity <ul style="list-style-type: none"> • How lockdowns have led to lasting operational change - from fundraising to deal due diligence • Re-thinking risk. Revolutionizing Contingency planning and up-ending engrained assumptions • A holistic approach. Why private equity can no longer ignore its social and environmental impact • A post-pandemic paradigm. Investment opportunities arising from the new norm 	
11:30 / 12:00	When outstanding stewardship also means outsized returns <ul style="list-style-type: none"> • Lessons learned. How going above and beyond to support customers, employees and supply chains has created value during the pandemic • Why improving ESG really does mean better performance • Leading by example. Why being a good corporate citizen should start at home 	
12:00 / 12:30	The challenges and opportunities of a fast-digitizing world <ul style="list-style-type: none"> • How necessity has led to innovation, creating a surge in intangible assets • What this new intangible economy means for regulation • How creative destruction will up-end labour markets in the short and long-term • Managing competition in a world where platform giants such as Amazon reign supreme 	

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September 8 & 9, Hippodrome ParisLongchamp

DAY 1 (Sept. 8)

Breakfast debate

Treve Room

9:30 / 11:00

- What are PE's next opportunities in Africa?

LPs Workshop

What have LPs learned from the last 18 months and what will last after

Sea Bird Room

(LP-only / invitation-only)

9:30 / 11:30

- Welcome coffee and introduction
- Roundtable discussions: Stick or quit? What good habits to keep with GP relationships after the pandemic
 - How the covid stress test shaped LPs' internal processes and future investment decisions
 - The pros and cons of PE accelerated digitization (AGMs, due diligence, reporting, backoffice processes...)
 - Growing a professional network of peers and managers without in-person meetings
- Wrap-up

Sponsored by Ardian

Infrastructure Workshop - A reset moment? How the infrastructure asset class is being redefined

Treve Room

12:00 / 14:00

- Intro: State of the market of the infrastructure asset class, post covid
- Networking lunch
- Panel discussion: How the infrastructure asset class is being redefined
- Wrap-up & coffee

Sponsored by Accuracy, Conquest, White & Case

NETWORKING LUNCH

12:30 / 14:00 - Amphithéâtre et Suresnes Lounges

DAY 1 (Sept. 8)

RECOVERY OPPORTUNITIES

TIME	POWER TALKS	Main conference room
14:00 / 14:30	<p>More mega-deals ahead: will there always be a bigger fish to fry</p> <ul style="list-style-type: none"> • Do bigger funds automatically mean bigger deals? • Will the shift from public to private ownership ever wane? • At what size threshold is public ownership the only feasible answer? • Can mega deals still deliver the returns LPs want or is it time to look to smaller investments? 	
14:30 / 15:00	<p>Institutional investors on arbitraging allocations post-pandemic</p> <ul style="list-style-type: none"> • Short-term blip or paradigm shift? Should LPs sit tight or proactively overhaul their portfolios? • A global re-balancing act: Where in the world should LPs be investing? • Go wide or go deep? Covid has underlined the importance of diversification but has also played into the hands of specialists. • Time to be brave. Re-upping with brand names is the safe thing to do in a crisis, but is it the right thing? 	
15:30 / 16:15	<p>The great climate bonanza: Tapping into Europe's Green Deal</p> <ul style="list-style-type: none"> • Why fighting climate change will help rebuild stronger and more resilient economies. • How the public and private sector must work together to make the Green Deal a reality • Revitalizing Europe's innovation economy. Backing the old continent to lead from the front. • From EV charging stations to sustainable manufacturing, why the Green Deal means opportunities galore 	
16:15 / 16:45	<p>Aftershock: Unearthing pockets of value post-pandemic</p> <ul style="list-style-type: none"> • Are there still bargains to be found in covid-hit sectors? • Will the travel and hospitality sectors fully recover or be forever changed? • Spotting survivors. Which businesses will come back strongly and which have become obsolete? 	
17:00 / 17:30	<p>Emerging consumer trends and future category killers</p> <ul style="list-style-type: none"> • A sense of purpose. Consumers increasingly favour businesses with ambitions beyond profit • A digital future. Virtual interactions will dominate even as lockdowns ease • How a new breed of socially responsible tech-led innovators are becoming the category killers of tomorrow 	
17:30 / 18:00	<p>Closing talk: diversity and inclusion in Private Equity</p> <ul style="list-style-type: none"> • How far has private equity come when it comes to gender diversity - and why does it matter? • Beyond gender. What being diverse and inclusive really means • Where next? What the future holds for private equity's diversity and inclusion journey 	

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ESG Workshop

The transformative power of ESG and how PE is updating its playbook

Sea Bird Room

14:00 / 16:00

- Welcome coffee & introduction
- Discussion #1: What can private equity really do about climate change?
- Discussion #2: How ESG and impact are empowering disruptive business models
- Wrap-up

Sponsored by Intertrust Group, Swen Capital Partners, Tikehau Investment Management

Private Debt Workshop

Intelligent leverage in a leveraged world: what private debt has in store

Trève Room

16:00 / 18:00

- Welcome drink
- Intro: The lessons from the pandemic stress test
- Discussion #1: What discipline really means for private debt investors in a red-hot environment
- Discussion #2: What are the hot discussion topics with LPs in the private credit space?
- Wrap-up

Sponsored by Aether Financial Services, Capza, ReedSmith

GARDEN PARTY / OPENING COCKTAIL: celebrating diversity and inclusion in Private Equity

18:30 / 21:00

Amphithéâtre et Suresnes Lounges

Sponsored by Alantra, Mayer Brown

In partnership with France Invest and Level 20

DJ NIGHT

21:00 / 00:30 - Amphithéâtre et Suresnes Lounges

DAY 2 (Sept. 9)

WELCOME COFFEE

From 9:00 - Amphithéâtre et Suresnes Lounges

09:30-12:30

WHAT THIRD WAY FOR EUROPE?

TIME	POWER TALKS	Main conference room
09:30 / 11:00	Partnering with China - what roadmap for European private equity? <ul style="list-style-type: none"> • Intro by JP Raffarin & G Tian • How China and the EU are strengthening ties in financial services • Bridging opportunities in private markets between the EU and China • Wrap-up 	
11:00 / 11:30	Adopting a VC mindset to solve Europe's challenge <ul style="list-style-type: none"> • Educated risk-taking. Why overcoming systemic risk aversion could help drive Europe forward • Laser focus. Prioritising the most impactful measures is key • Networking. Europe should leverage the expertise as its disposal, both within the union and beyond <p>Vision and ambition. Think big and be bold.</p>	
11:30 / 12:00	Private capital and government – a new partnership brewing in Europe <ul style="list-style-type: none"> • Why European private equity's relationship with government sets it apart from the rest of the world • How combining public and private forces will boost Europe's recovery 	
12:00 / 12:30	Allocating beyond returns. Europe asset owners' new approach <ul style="list-style-type: none"> • How to balance financial objectives with environmental and social goals • Overcoming challenges around measurement and benchmarking • The role of the EU taxonomy and other regulatory initiatives • Is there really no trade off between doing good and generating returns? 	

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DAY 2 (Sept. 9)

Healthcare Workshop - Investment opportunities behind the life science revolution

Trève Room

9:30 / 11:30

- Welcome coffee
- Intro: State and prospects of the European life science ecosystem
- Discussion #1: Are we entering a golden age for biotech VCs in Europe?
- Discussion #2: Growth, Buyout and Credit strategies supporting the Life Sciences Revolution
- Wrap-up

Sponsored by Andera Partners, LPA-CGR, Verdier & Co

Tech Workshop – Capital and more. What European tech really needs

Sea Bird Room

9:30 / 11:30

- Welcome coffee
- Intro: State of the European tech scene - success & challenges
- Discussion #1: Building a growth ecosystem at the European scale
- Discussion #2: Getting internationalization right - how European tech companies can become global leaders
- Wrap-up

Sponsored by GP. Bullhound, White & Case

NETWORKING LUNCH

12:30 / 14:00 - Amphithéâtre et Suresnes Lounges

NEW MANAGER COCKTAIL

12:30 / 14:00 – Trève Room

Sponsored by AlphaFX, Intralinks

DAY 2 (Sept. 9)

14:00 / 17:00

BOLD IDEAS FOR THE FUTURE OF PE

TIME	POWER TALKS	Main conference room
14:00 / 14:30	DeFi, blockchain technologies: is private equity ready for deep digitization? <ul style="list-style-type: none"> • Can DeFi / blockchain technology revolutionize private equity? • Transforming fund administration with blockchain technology • The potential of asset tokenization in private markets 	
14:30 / 15:00	Towards an impact economy? A game-changing paradigm <ul style="list-style-type: none"> • Has covid accelerated the transition to an impact economy? • Is this a realistic and desirable outcome? What stumbling blocks remain? • Should impact really be reported alongside financials? • Will impact as a distinct investment practice ever become obsolete? 	
15:00 / 15:30	A look at the next generation in private equity? <ul style="list-style-type: none"> • Are private equity's young guns prepared to shake up the asset class? • What aspects of the industry are ripe for disruption? • Who will be the next generation of leaders? Is private equity really ready to embrace diversity and inclusion? 	
16:00 / 16:45	Picking winners – lessons learned from the horse racing world <ul style="list-style-type: none"> • Finding value. Getting good odds is key • Form matters. Do you due diligence • Jockeys win races, as much as horses. Make sure you get the management team right. 	
16:45/ 17:00	Closing remarks	

HORSE RACES

16:00 / 20:00

CLOSING COCKTAIL

17:00 / 21:00 – Les Planches

Sponsored by McDermott

LONGCHAMP SOIREE

21:00/ 23:00 – Les Planches

SPEAKERS LIST

Pierre	Abadie	Group Head of Climate & Co-Head Energy Transition PE Practice	Tikehau Capital
Fernand	Arsanios	Partner	Reed Smith
Robert-Jan	Bakker	Member of Management Private Infrastructure Europe	Partners Group
Kerry	Baldwin	Co-Founder & Managing Partner	IQ Capital
William	Barrett	Partner	Reach Capital
Nicolas	Beaugrand	Managing Director	Alix Partner
Laurent	Bénard	CEO and Managing Partner	Capza
Liautaud	Bernard	Managing Partner	Balderton Capital
Magnus	Billing	CEO	Alecta
Cécile	Cabanis	Deputy CEO	Tikehau Capital
Yoann	Caujolle	Investment Director & Head of Development	BPI Funds Investments
Mathieu	Chabran	Co-Founder	Tikehau Capital
Claire	Chabrier	Chair	France Invest
Gwénola	Chambon	CEO & Founding Partner	Vauban Infrastructre Partners
Raphaël	Chantelot	Partner	LPA-CGR
Yann	Chareton	Managing Director	Ardian
Thierry	Chignon	Managing Partner	Mérieux Equity Partners
Antoine	Colson	CEO	IPEM
Isabelle	Combarel	Deputy CEO, Business Development, ESG & Impact Investing Strategy	Swen Capital Partners
Tyrone	Cooney	Partner	Ares Management
Frédéric	Court	Founder & Managing Partner	Felix Capital
Stanislas	Cuny	Head of Direct Private Equity	Amundi
Gaëlle	d'Engremont	Partner, Head of the Food & Consumer Team	PAI Partners
Eugenio	de Blasio	CEO	Green Arrow Capital
Christophe	De Dardel	Managing Director, Head of Private Equity	Unigestion
Amaury	de Feydau	Partner	White & Case
Stanislas	de Joussineau	Director, Global Impact	KKR
Henri	de Pracomtal	Private owner and breeder	Taransaud and Chêne & Cie
Edouard	de Rothschild	President	France Galop

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Geoffroi	de Saint Chamas	Partner	Pemberton Asset Management
Olivier	Delloye	General Manager	France Galop
Jérôme	Delmas	CEO	Swen Capital Partners
Yann	du Rusquec	Partner – Growth	Eurazeo
Emmanuelle	Duten	Editor in Chief	Capital Finance
Philippe	Dutertre	Director	AG2R La Mondiale
Hélène	Falchier	Partner	Portag3 Venture
Cécile	Ferrie Davies	Managing Director	Hayfin
Sophie	Flak	Managing Partner – ESG and Digital Director	Eurazeo
Alexandre	Flavier	Growth & private equity investor	Goldman Sachs
Jan-Henrik	Foerster	Reporter	Bloomberg
Alice	Foucault	Director Private Debt	Barings
André	Frei	Partner, Co-Chief Executive Officer	Partners Group
Philipp	Freise	Partner, Co-Head of European Private Equity	KKR
Michele	Giddens	Partner and Co-Founder	Bridges Fund Management
Alain	Godard	CEO	EIF, European Investment Fund
Cornelia	Gomez	Head of ESG & Sustainability	PAI Partners
Lisa-Jane	Graffard	Racing Manager	Godolphin
Olivier	Guigné	CIO	CNP Assurances
Jean-François	Helfer	Founder	Capfield Private Equity
Alexis	Hojabr	Partner	White & Case
Richard	Hope	Managing Director	Hamilton Lane
Sofia	Ioannidou	Partner - BioDiscovery	Andera
Nael	Khatoun	Co-Portfolio Manager, European Principal Group	Oaktree
Wol	Kolade	Managing Partner	LivingBridge
Aman	Kumar	Co-Portfolio Manager, Life Sciences Lending strategy	Oaktree
Vladimir	Lasocki	Managing Director, Europe Technology Group	The Carlyle Group
Johannes	Laumann	Chief Investment Officer	Mutares
Martine	Legendre	Head of Alternative Investments	Allianz France
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Nicolas	Nedelec	Managing Director	Eurazeo
Christophe	Nicolas	Managing Director	Alpinvest
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Frédéric	Pescatori	Partner & Head of France & Southern Europe	Bridgepoint
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Klas	Tikkanen	COO	Nordic Capital
Rafaèle	Tordjman	CEO & Executive Investor	Jeito Capital
Edouardo	Velasco	Partner	L Catterton
Jean-Philippe	Verdier	Founding Partner	Verdier & Co
Guillaume	Vitrich	Partner	White & Case
Radboud	Vlaar	Managing Partner	Finch Capital
Serge	Weinberg	Chairman & Founder	Weinberg Capital Partners
Holger	Wieman	Senior Advisor	IPEM
Kaye	Wiggins	Private Capital Correspondent	FT
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Olivia	Yedikardachian	Head of unlisted investments	Caisse des Dépôts et des Consignations